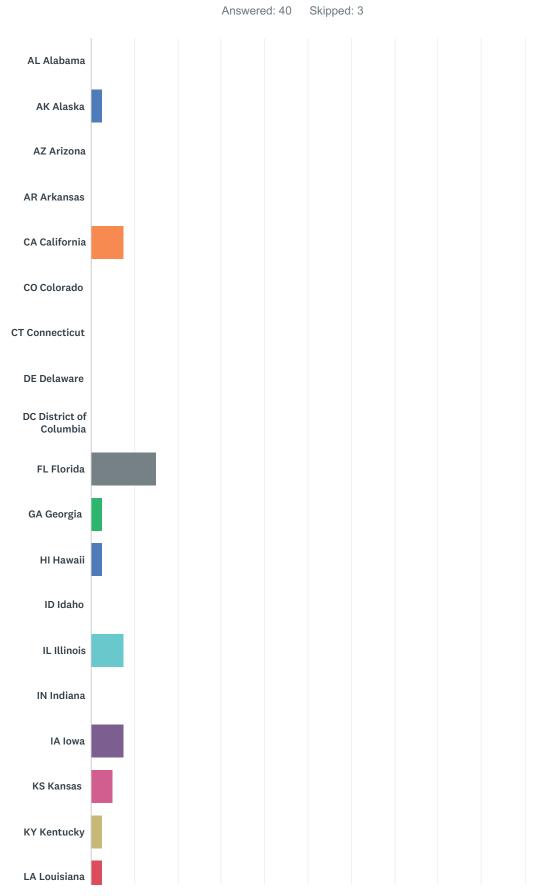
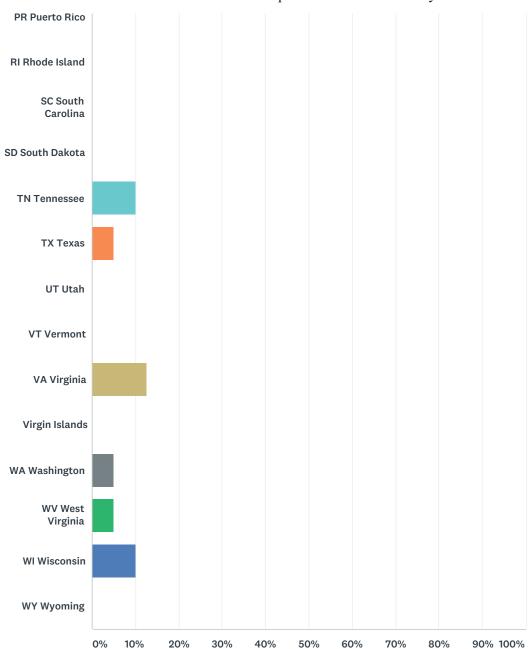
Q2 In what states does your group practice?



2019 Democratic Group Practice Section Survey ME Maine MD Maryland MA Massachusetts MI Michigan MN Minnesota MS Mississippi MO Missouri MT Montana NE Nebraska **NV** Nevada **NH New** Hampshire NJ New Jersey NM New Mexico NY New York NC North Carolina ND North Dakota OH Ohio OK Oklahoma **OR Oregon** PA Pennsylvania





RESPONSES	
0.00%	0
2.50%	1
0.00%	0
0.00%	0
7.50%	3
0.00%	0
0.00%	0
0.00%	0
0.00%	0
	0.00% 2.50% 0.00% 0.00% 7.50% 0.00% 0.00% 0.00%

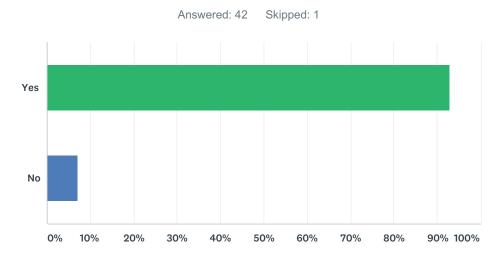
2019 Democratic Group Practice Section Survey

FL Florida 15.0% 6 GA Georgia 2.50% 1 HI Hawaii 2.50% 1 ID Idaho 0.00% 0 IL Illinois 0.00% 3 IL Illinois 0.00% 0 IA Jowa 7.50% 3 KS Kansas 5.00% 2 KY Kontucky 2.50% 1 LA Louisiana 2.50% 1 ME Main 0.00% 0 MD Maryland 0.00% 0 MD Maryland 0.00% 0 MM Minnesota 2.50% 1 MM Minnesota 2.50% 0 MM Minnesota 0.00% 0 MM Menyland 0.00% 0 MM Nesota 0.00% 0	-	·	
He Hawaii 2.50% 1 1 1 1 1 1 1 1 1	FL Florida	15.00%	6
Di Idaho	GA Georgia	2.50%	1
It lillinois 7,50% 3 3 1 1 1 1 1 1 1 1	HI Hawaii	2.50%	1
Ni Indiana 0,00%	ID Idaho	0.00%	0
KS Kanasa	IL Illinois	7.50%	3
KS Kansas	IN Indiana	0.00%	0
KY Kentucky	IA Iowa	7.50%	3
LA Louisinan	KS Kansas	5.00%	2
ME Maine 0.00% 0.00% 0.00 0.00 0.00 0.00 0.00 0	KY Kentucky	2.50%	1
MD Maryland 0.00% 0.00% 0.00 0.00 0.00 0.00 0.00 0	LA Louisiana	2.50%	1
MA Massachusetts 0.00% 0.00% 1.2.50% 1	ME Maine	0.00%	0
MI Michigan 12.50% 1 MN Minnesota 2.50% 1 MS Mississippi 0.00% 0.00% 0.00 MC Missouri 0.00% 0.00% 0.00 MT Montana 0.00% 0.00% 0.00 MT Montana 0.00% 0.00% 0.00 NE Nebraska 0.00% 0.00% 0.00 NV Nevada 0.00% 0.00% 0.00 NJ New Hampshire 0.00% 0.00% 0.00 NJ New Jersey 2.50% 1 NM New Mexico 0.00% 0.00% 0.00 NY New York 0.00% 0.00% 0.00 NY New York 0.00% 0.00% 0.00 NC North Carolina 5.00% 0.00% 0.00 NC North Carolina 0.00% 0.00% 0.00 NC North Carolina 0.00% 0.00% 0.00 NC ORGono 0.00% 0.00% 0.00 NC ORGono 0.00% 0.00% 0.00 NC Oregon	MD Maryland	0.00%	0
MN Minnesota	MA Massachusetts	0.00%	0
MS Mississippi 0.00% 0.00% 0.00	MI Michigan	12.50%	5
MO Missouri 0.00%	MN Minnesota	2.50%	1
MT Montana 0.00% 0	MS Mississippi	0.00%	0
NE Nebraska 0.00% 0 NV Nevada 0.00% 0 NH New Hampshire 0.00% 0 NJ New Jersey 2.50% 1 NM New Mexico 0.00% 0 NC North Carolina 5.00% 2 ND North Dakota 0.00% 0 OH Ohio 10.00% 0 OK Oklahoma 0.00% 0 OR Oregon 0.00% 0 PA Pennsylvania 0.00% 0 PR Puerto Rico 0.00% 0 RI Rhode Island 0.00% 0 SC South Carolina 0.00% 0 SC South Dakota 0.00% 0	MO Missouri	0.00%	0
NV Nevada 0.00% 0 NH New Hampshire 0.00% 0 NJ New Jersey 2.50% 1 NM New Mexico 0.00% 0 NY New York 0.00% 0 NC North Carolina 5.00% 2 ND North Dakota 0.00% 0 OH Ohio 10.00% 0 OK Oklahoma 0.00% 0 OR Oregon 0.00% 0 PA Pennsylvania 0.00% 0 PR Puerto Rico 0.00% 0 RI Rhode Island 0.00% 0 SC South Carolina 0.00% 0 SD South Dakota 0.00% 0	MT Montana	0.00%	0
NH New Hampshire 0.00% 0.00% 1 NJ New Jersey 2.50% 1 NM New Mexico 0.00% 0.0	NE Nebraska	0.00%	0
NJ New Jersey 2.50% 1 NM New Mexico 0.00% 0 NY New York 0.00% 0 NC North Carolina 5.00% 2 ND North Dakota 0.00% 0 OH Ohio 10.00% 4 OK Oklahoma 0.00% 0 OR Oregon 0.00% 0 PA Pennsylvania 0.00% 0 PR Puerto Rico 0.00% 0 RI Rhode Island 0.00% 0 SC South Carolina 0.00% 0 SD South Dakota 0.00% 0	NV Nevada	0.00%	0
NA New Mexico 0.00% 0 NY New York 0.00% 0 NC North Carolina 5.00% 2 ND North Dakota 0.00% 0 OH Ohio 10.00% 4 OK Oklahoma 0.00% 0 OR Oregon 0.00% 0 PA Pennsylvania 0.00% 0 PR Puerto Rico 0.00% 0 RI Rhode Island 0.00% 0 SC South Carolina 0.00% 0 SD South Dakota 0.00% 0	NH New Hampshire	0.00%	0
NY New York 0.00% 0 NC North Carolina 5.00% 2 ND North Dakota 0.00% 0 OH Ohio 10.00% 4 OK Oklahoma 0.00% 0 OR Oregon 0.00% 0 PA Pennsylvania 0.00% 0 PR Puerto Rico 0.00% 0 RI Rhode Island 0.00% 0 SC South Carolina 0.00% 0 SD South Dakota 0.00% 0	NJ New Jersey	2.50%	1
NC North Carolina 5.00% 2 ND North Dakota 0.00% 0 OH Ohio 10.00% 4 OK Oklahoma 0.00% 0 OR Oregon 0.00% 0 PA Pennsylvania 0.00% 0 PR Puerto Rico 0.00% 0 RI Rhode Island 0.00% 0 SC South Carolina 0.00% 0 SD South Dakota 0.00% 0	NM New Mexico	0.00%	0
ND North Dakota 0.00% 0 OH Ohio 10.00% 4 OK Oklahoma 0.00% 0 OR Oregon 0.00% 0 PA Pennsylvania 0.00% 0 PR Puerto Rico 0.00% 0 RI Rhode Island 0.00% 0 SC South Carolina 0.00% 0 SD South Dakota 0.00% 0	NY New York	0.00%	0
OH Ohio 10.00% 4 OK Oklahoma 0.00% 0 OR Oregon 0.00% 0 PA Pennsylvania 0.00% 0 PR Puerto Rico 0.00% 0 RI Rhode Island 0.00% 0 SC South Carolina 0.00% 0 SD South Dakota 0.00% 0	NC North Carolina	5.00%	2
OK Oklahoma 0.00% 0 OR Oregon 0.00% 0 PA Pennsylvania 0.00% 0 PR Puerto Rico 0.00% 0 RI Rhode Island 0.00% 0 SC South Carolina 0.00% 0 SD South Dakota 0.00% 0	ND North Dakota	0.00%	0
OR Oregon 0.00% 0 PA Pennsylvania 0.00% 0 PR Puerto Rico 0.00% 0 RI Rhode Island 0.00% 0 SC South Carolina 0.00% 0 SD South Dakota 0.00% 0	OH Ohio	10.00%	4
PA Pennsylvania 0.00% 0 PR Puerto Rico 0.00% 0 RI Rhode Island 0.00% 0 SC South Carolina 0.00% 0 SD South Dakota 0.00% 0	OK Oklahoma	0.00%	0
PR Puerto Rico 0.00% 0 RI Rhode Island 0.00% 0 SC South Carolina 0.00% 0 SD South Dakota 0.00% 0	OR Oregon	0.00%	0
RI Rhode Island 0.00% 0 SC South Carolina 0.00% 0 SD South Dakota 0.00% 0	PA Pennsylvania	0.00%	0
SC South Carolina 0.00% 0 SD South Dakota 0.00% 0	PR Puerto Rico	0.00%	0
SD South Dakota 0.00% 0	RI Rhode Island	0.00%	0
10 000/	SC South Carolina	0.00%	0
TN Tennessee 10.00% 4	SD South Dakota	0.00%	0
	TN Tennessee	10.00%	4

2019 Democratic Group Practice Section Survey

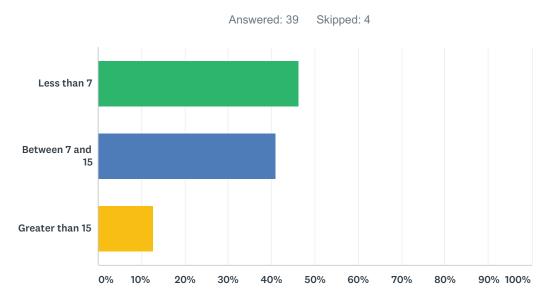
TX Texas	5.00%	2
UT Utah	0.00%	0
VT Vermont	0.00%	0
VA Virginia	12.50%	5
Virgin Islands	0.00%	0
WA Washington	5.00%	2
WV West Virginia	5.00%	2
WI Wisconsin	10.00%	4
WY Wyoming	0.00%	0
Total Respondents: 40		

Q3 Does your group have a Board of Directors or similar?



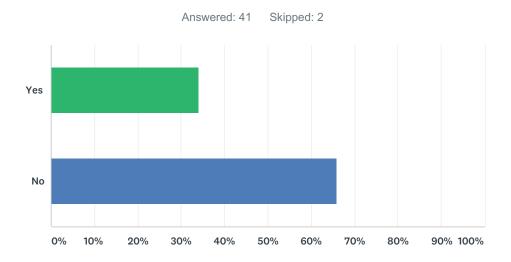
ANSWER CHOICES	RESPONSES	
Yes	92.86%	39
No	7.14%	3
TOTAL		42

Q4 How many Directors are on your Board of Directors?



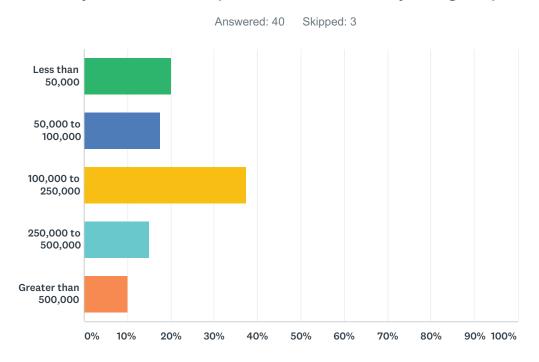
ANSWER CHOICES	RESPONSES	
Less than 7	46.15%	18
Between 7 and 15	41.03%	16
Greater than 15	12.82%	5
TOTAL		39

Q5 Does your group participate in a residency program at an academic center?



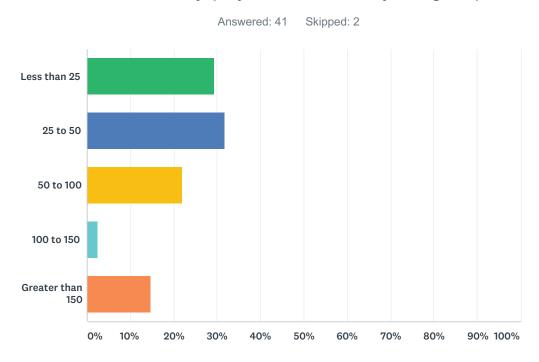
ANSWER CHOICES	RESPONSES	
Yes	34.15%	14
No	65.85%	27
TOTAL		41

Q6 How many total annual patient visits does your group manage?



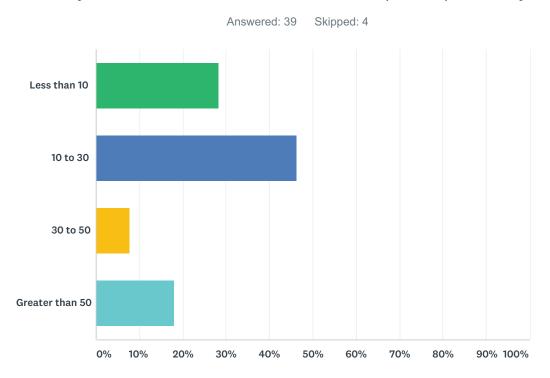
ANSWER CHOICES	RESPONSES	
Less than 50,000	20.00%	8
50,000 to 100,000	17.50%	7
100,000 to 250,000	37.50%	15
250,000 to 500,000	15.00%	6
Greater than 500,000	10.00%	4
TOTAL		40

Q7 How many physicians are in your group?



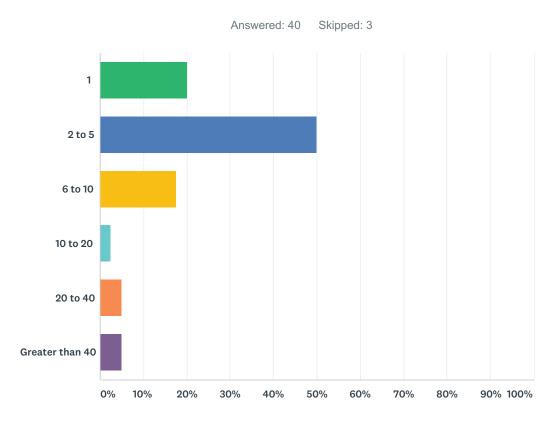
ANSWER CHOICES	RESPONSES	
Less than 25	29.27%	12
25 to 50	31.71%	13
50 to 100	21.95%	9
100 to 150	2.44%	1
Greater than 150	14.63%	6
TOTAL		41

Q8 How many Advanced Practice Providers (APPs) are in your group?



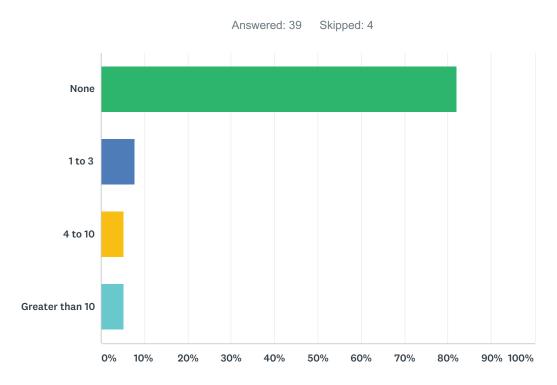
ANSWER CHOICES	RESPONSES	
Less than 10	28.21%	11
10 to 30	46.15%	18
30 to 50	7.69%	3
Greater than 50	17.95%	7
TOTAL		39

Q9 How many hospital-based Emergency Departments does your group staff?



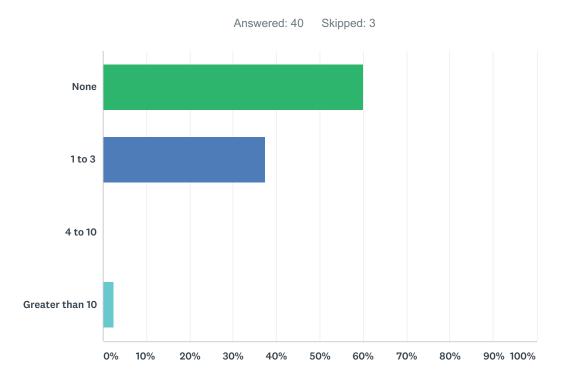
ANSWER CHOICES	RESPONSES	
1	20.00%	8
2 to 5	50.00%	20
6 to 10	17.50%	7
10 to 20	2.50%	1
20 to 40	5.00%	2
Greater than 40	5.00%	2
TOTAL		40

Q10 How many Urgent Care or Walk-In Clinic facilities does your group staff?



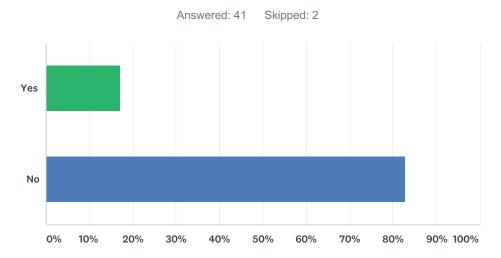
ANSWER CHOICES	RESPONSES	
None	82.05%	32
1 to 3	7.69%	3
4 to 10	5.13%	2
Greater than 10	5.13%	2
TOTAL		39

Q11 How many Free-Standing Emergency Departments does your group staff?



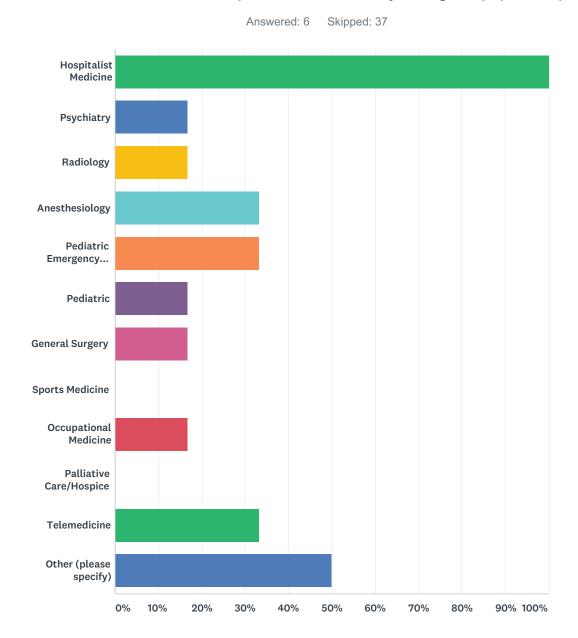
ANSWER CHOICES	RESPONSES	
None	60.00%	24
1 to 3	37.50%	15
4 to 10	0.00%	0
Greater than 10	2.50%	1
TOTAL		40

Q12 Does your group have multiple specialties? (Ex: Emergency, Hospitalist, Psychiatry)



ANSWER CHOICES	RESPONSES	
Yes	17.07%	7
No	82.93%	34
TOTAL		41

Q13 In which non-EM specialties does your group participate?



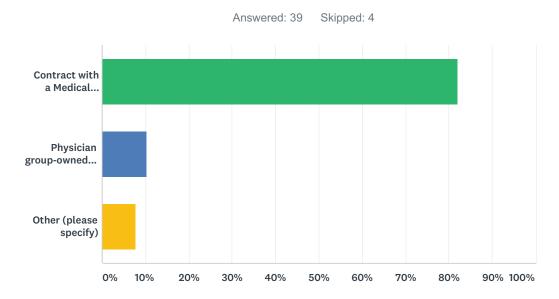
ANSWER CHOICES	RESPONSES	
Hospitalist Medicine	100.00%	6
Psychiatry	16.67%	1
Radiology	16.67%	1
Anesthesiology	33.33%	2
Pediatric Emergency Medicine	33.33%	2
Pediatric	16.67%	1
General Surgery	16.67%	1
Sports Medicine	0.00%	0

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Occupational Medicine	16.67%	1
Palliative Care/Hospice	0.00%	0
Telemedicine	33.33%	2
Other (please specify)	50.00%	3
Total Respondents: 6		

#	OTHER (PLEASE SPECIFY)	DATE
1	ICU	8/30/2019 12:11 PM
2	Intensivist	8/11/2019 6:31 AM
3	Neurology	7/24/2019 6:25 AM

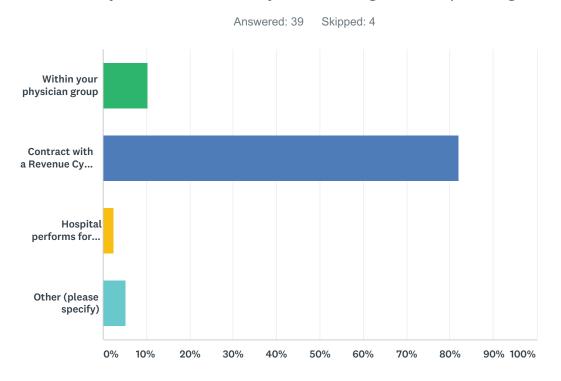
Q14 Which category best fits your Medical Malpractice solution?



ANSWER CHOICES	RESPONSES	
Contract with a Medical Malpractice Company	82.05%	32
Physician group-owned Captive Insurance Company or Risk Retention Group (RRG)	10.26%	4
Other (please specify)	7.69%	3
TOTAL		39

#	OTHER (PLEASE SPECIFY)	DATE
1	Hospital Captive member	7/30/2019 3:22 AM
2	Hospital Insured	7/20/2019 8:52 PM
3	Hospital provided	7/15/2019 2:20 PM

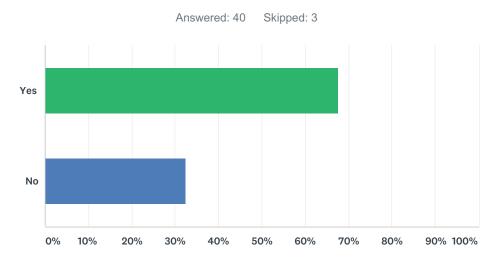
Q15 Who does your Revenue Cycle Management (coding and billing)?



ANSWER CHOICES	RESPONSES	
Within your physician group	10.26%	4
Contract with a Revenue Cycle Management company	82.05%	32
Hospital performs for group	2.56%	1
Other (please specify)	5.13%	2
TOTAL		39

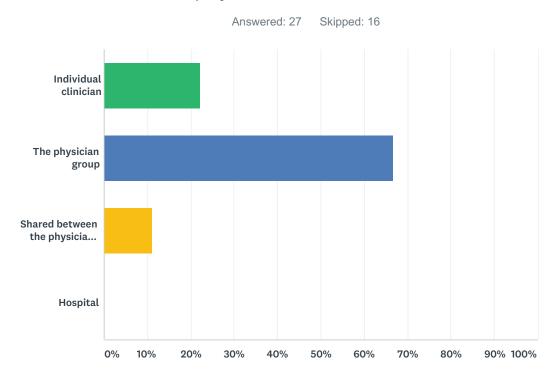
#	OTHER (PLEASE SPECIFY)	DATE
1	We use a RCM company, but one site the hospital does it	8/30/2019 10:51 AM
2	Envision owned billing and codng/RCM	7/25/2019 4:02 AM

Q16 Do you have scribes at any of your sites?



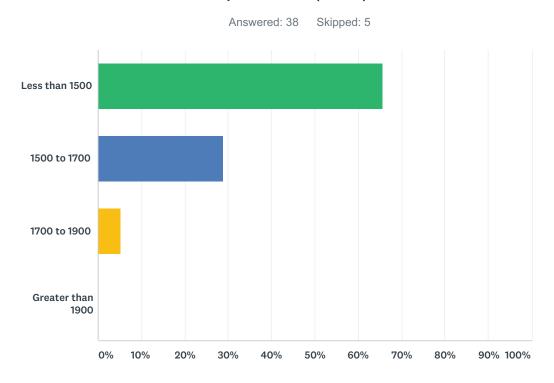
ANSWER CHOICES	RESPONSES	
Yes	67.50%	27
No	32.50%	13
TOTAL		40

Q17 Who pays for the cost of the scribes?



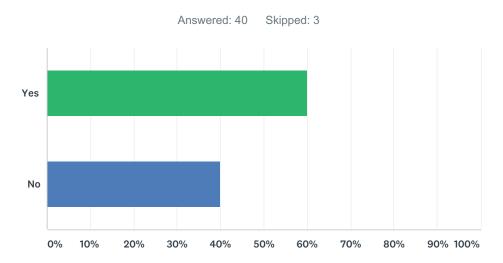
ANSWER CHOICES	RESPONSES	
Individual clinician	22.22%	6
The physician group	66.67%	18
Shared between the physician group and the hospital	11.11%	3
Hospital	0.00%	0
TOTAL		27

Q18 How many clinical hours does your group consider a full time equivalent (FTE)?



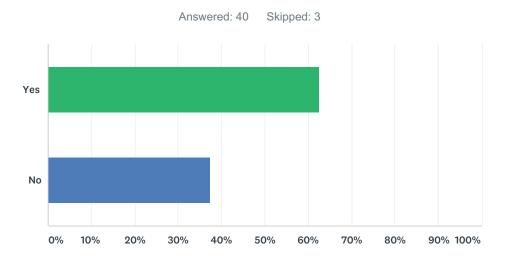
ANSWER CHOICES	RESPONSES	
Less than 1500	65.79%	25
1500 to 1700	28.95%	11
1700 to 1900	5.26%	2
Greater than 1900	0.00%	0
TOTAL		38

Q19 Does your group have a partnership track and non-partnership track?



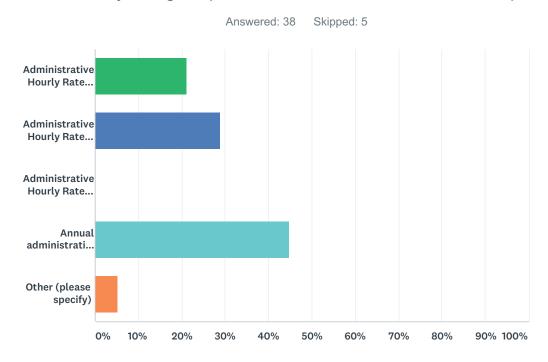
ANSWER CHOICES	RESPONSES	
Yes	60.00%	24
No	40.00%	16
TOTAL		40

Q20 Do you have a partnership/shareholder "buy-in"?



ANSWER CHOICES	RESPONSES	
Yes	62.50%	25
No	37.50%	15
TOTAL		40

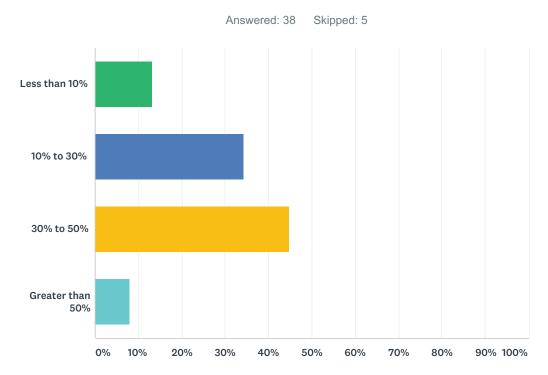
Q21 How does your group handle Medical Director Compensation?



ANSWER CHOICES	RESPONSES	
Administrative Hourly Rate Lower than Clinical Hourly Rate	21.05%	8
Administrative Hourly Rate Equal to Clinical Hourly Rate	28.95%	11
Administrative Hourly Rate Greater than Clinical Hourly Rate	0.00%	0
Annual administrative stipend	44.74%	17
Other (please specify)	5.26%	2
TOTAL		38

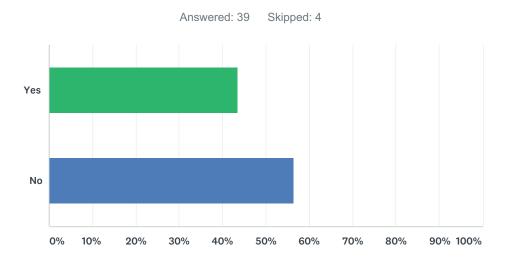
#	OTHER (PLEASE SPECIFY)	DATE
1	Admin hours equal to clinical pay however capped at 1500 hours. Hours beyond that are paid at the lower hospital rate	8/30/2019 4:24 AM
2	Monthly Administrative Stipend	7/26/2019 6:49 AM

Q22 Of the total clinical hours worked at your sites in a 24-hour period, what percent of the clinical hours do APPs cover? (Ex. 40 APP hours out of 100 total clinical hours in 24 hour period = 40% APP hours)



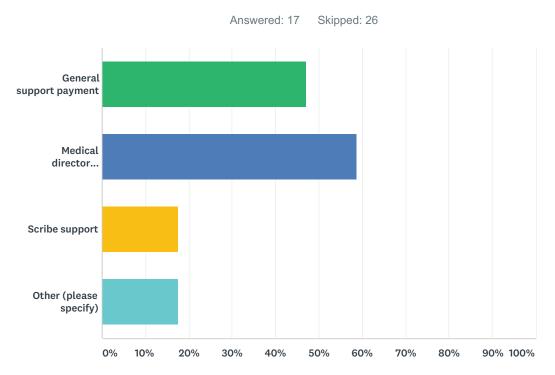
ANSWER CHOICES	RESPONSES	
Less than 10%	13.16%	5
10% to 30%	34.21%	13
30% to 50%	44.74%	17
Greater than 50%	7.89%	3
TOTAL		38

Q23 Does your group receive financial support from hospitals/health systems over and above what is generated from professional fees or contracted clinical rates?



ANSWER CHOICES	RESPONSES	
Yes	43.59%	17
No	56.41%	22
TOTAL		39

Q24 How is the financial support from the hospital/health system provided?



ANSWER CHOICES	RESPONSES	
General support payment	47.06%	8
Medical director stipend	58.82%	10
Scribe support	17.65%	3
Other (please specify)	17.65%	3
Total Respondents: 17		

#	OTHER (PLEASE SPECIFY)	DATE
1	Rather not answer	8/30/2019 10:53 AM
2	Performance related stipends	8/11/2019 6:33 AM
3	Hospital employees model	7/15/2019 2:23 PM